

To: Council of Governors
From: Mark Lam, Trust Chair
Author: Norbert Lieckfeldt, Corporate Governance Manager
Date: 9 September 2021
Subject: Council Strategic Priorities

1.0 Purpose of the Report

1.1 To summarise the Council's discussion at the June 2021 Council meeting about its own strategy-level priorities for 2022.

2.0 Background

2.1 As a result of a previous Quality Improvement project, the Council meets once a year and determines, in discussion, its five strategy-level priorities for the coming year. This discussion was held at the Council meeting on 10 June 2021.

2.2 In addition, the Governors and Members Office shared a survey with Governors in advance of the meeting enabling them to choose strategic themes to support the discussion on the day.

2.3 Due to one Council meeting (March 2020) being cancelled due to lockdown, the decision to focus on the North East London and BLMK Integrated Care Systems in two separate meetings, as well as an ad-hoc decision by the Council to spend a meeting discussing the Trust's Covid response, the final priority from the previous schedule, Population Health, will only be addressed at the September 2021 meeting.

3.0 2022 Draft Strategic Priorities

3.1 The feedback from the survey and the discussions on the day were collated by the Corporate Governance Manager.

3.2 The proposed 2022 strategic priorities (in no particular order) are

- **Prevention**
[across all ages - strategic look at how the aim of early intervention/prevention flows through/is embedded in ELFT's strategy, activities and plans]
- **The Whole Child**
held over two sessions as it is a huge topic covering wellbeing (mental and physical health), child development, as well as living and growing up in poverty and other issues around inequality

Council to consider the strategic angle to children's welfare, bringing in in schools, local authorities, social services, highlighting joint working with these agencies for what outcome? Talk about service provision in Part 1, then external input (LA, schools) to present in Part 2

- **Staff Wellbeing**
[this was the top choice in the pre-meeting survey]
- **Addressing Inequalities** in ELFT/our wider Communities

3.4 In addition a number of topics focusing on specific topics or services were suggested which we propose to address through either reports at Council, Governor Development sessions or by other means:

- Crisis Services
- Discharge and Transition [update to be provided from Jan 2020 strategic discussion at the Sep 2021 meeting]
- Employment Services
- Learning Disability Services
- Long Covid
- Suicide Prevention

3.5 Governors also suggested

- Performance evidence (now addressed with the regular performance updates at Council, and at Borough/Service Director Meetings)
- Changing NHS landscape (this will be regularly on the Agenda at Council, in Governor Development Sessions as well as the Significant Business and Strategy Committee)

4.0 Action requested

4.1 Governors are asked to **NOTE** the summary and offer feedback to the Governors and Members Office for the final version.