

**To:** Council of Governors  
**From:** John Bennett, Committee Chair  
**Author:** Norbert Lieckfeldt, Corporate Governance Manager  
**Date:** 11 November 2021  
**Subject:** Significant Business and Strategy Committee Report

---

## **1.0 Purpose of the Report**

1.1 To update the Council on the work of the Significant Business and Strategy Committee (SBSC).

## **2.0 Background**

2.1 The Significant Business and Strategy Committee has been established to carry out specific duties on behalf of the Council, including reviewing the Trust's business development and associated strategy.

2.2 The membership of the Committee as of 1 November is as follows:

- Rehana Ameer, Appointed Governor City of London
- **John Bennett, Public Governor Tower Hamlets (Chair)**
- Caroline Diehl, Public Governor Hackney
- Adam Forman, Public Governor Hackney
- Arif Hoque, Public Governor Tower Hamlets
- Jamu Patel, Public Governor Luton (ex officio as Deputy Lead Governor)
- Suzana Stefanic, Public Governor Central Bedfordshire
- Caroline Ogunsola, Staff Governor, Lead Governor

2.3 The Committee met on for an informal conversation on 20 January 2022. The meeting was also open to other Governors to attend. In addition to the Governors, also attending were:

Dr Mohit Venkataram, Executive Director of Business Development  
Norbert Lieckfeldt, Corporate Governance Manager

## **Key Discussions**

3.1 The meeting focused on an open discussion, supported by a presentation by Mohit Venkataram on how to operate in the new NHS structure which is based on provider collaboration across Trusts. This was scheduled in support of Council discussion around the Chair recruitment.

3.2 The meeting considered the role and purpose of the SBSC in this new model of healthcare provision and whether the current terms of reference are still adequate.

3.3 In discussion, Governors new to the Committee noted the purpose and type of strategy-level discussions held at the Committee. These are scheduled to support the wider Council where this kind of in-depth discussion cannot normally be conducted due to time constraints.

3.3 The Committee noted that, while a core membership chosen by the Council is essential for the proper functioning of the Committee, there may be opportunities to

open up some discussions to observers from the wider Council. The Committee will reflect on this when considering the next review of its Terms of Reference.

4. The Council of Governors is asked to **RECEIVE** and **NOTE** the report.