

NHS Planning

We care

We respect

We are inclusive

Mission

WHAT IS OUR ROLE
IN SOCIETY?

Vision

WHAT DOES OUR CORE
PURPOSE NEED TO BE?

Strategic outcomes

WHAT ARE THE BIGGEST FACTORS THAT WILL
HELP US ACHIEVE OUR MISSION?

Specific outcomes

WHAT DO WE NEED TO WORK ON, FOR EACH OF OUR
STRATEGIC OUTCOMES, TO ACHIEVE OUR MISSION?

To improve
the quality
of life for all
we serve

By 2022 we will
build on our
success and lead
on the delivery of
integrated care.

ELFT will do
this by working
purposefully in
collaboration with
our communities
and our partners,
always striving
towards continuous
improvement in
everything we do.

Improved population
health outcomes



We will:

- Tackle with our partners and service users the wider determinants of health
- Help people lead healthier lifestyles and improve prevention of ill health
- Reduce health inequalities
- Deliver more integrated health and social care services

Improved
experience of care



We will:

- Improve access to services
- Improve service user experience and the outcome of their care, addressing inequities
- Increase the numbers of people positively participating in their care and in service improvement
- Improve service user safety and reduce harm
- Support more service users to meet their recovery goals

Improved
staff experience



We will:

- Improve fulfilment at work
- Develop the skills of our staff to deliver integrated care
- Improve leadership and management practice
- Improve how we listen to staff and support them to continuously develop

Improved value



We will:

- Increase productivity while maintaining quality
- Reduce waste
- Reduce variation in clinical practice

Agenda

- *National context*
- *NHS Long Term Plan*
- *Planning guidance*
- *Next steps*

National context

- *Health and Social Care Act 2012*
 - *NHS England*
 - *Clinical commissioning*
 - *Competition*
- *5 Year Forward View 2014*
 - *New models of care (vanguards)*
 - *Prevention*
 - *Integration*
 - *Sustainability & Transformation Plans = Partnerships = Integrated Care Systems*

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NHS Long Term Plan

- *Published 7 January 2019*
- *Consultation and engagement period until the Summer*
- *Workforce plan to be published October 2019*
- *Social Care green paper to be published*

Chapters

- *A new service model for the 21st century*
- *More NHS action on prevention and health inequalities*
- *Further progress on care quality and outcomes*
- *NHS staff will get the backing they need*
- *Digitally-enabled care will go mainstream across the NHS*
- *Taxpayers investment will be used to maximum effect*

A new service model for the 21ST century

Boost “out of hospital care”, and finally dissolve the historic divide between primary and community health services

- Urgent community response and recovery support*
- Primary care networks of GP practices and community teams*

Local NHS organisations will increasingly focus on population health, moving to integrated care systems (ICS) everywhere (April 2021)

- A single, leaner clinical commissioning group for each ICS area*
- Longer term contracts*
- ICS accountability and performance framework*
- Changes in contract and licence conditions - duty to collaborate*

****a guarantee that over the next five years investment in primary medical and community services will grow faster than the overall NHS budget***

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More NHS action on prevention and health inequalities

- *Smoking, obesity, alcohol, air pollution, antimicrobial resistance*
- *Revision of funding formula towards areas with high levels of health inequalities*
- *Set out specific and measurable goals*

Further progress on care quality and outcomes

A strong start in life for children and young people:

- Perinatal, learning disability, child and adolescent mental health*

Better care for major health conditions:

- Increased funding for adult mental health services, new targets, expansion of talking therapies, crisis services, inpatient length of stay and environment, safety, new model of primary care and community provision*
- Additional £2.3bn for mental health service developments*

Workforce

- *National workforce group to ensure a balance between supply and demand*
- *Areas of focus include – a modern employment culture, a new deal for staff to tackle bullying and harassment, improving health and wellbeing, improve leadership pipeline*
- *International recruitment, apprentices and volunteers*
- *Workforce diversity a key feature of the plan, with an additional £1m to extend work on workforce race equality standards, and implementation of disability equality standards*

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Digital

- *“Digital first” in 10 years time*
- *NHS App to be the front door to primary and community care*
- *Increased use of telemedicine and mobile technologies*
- *Core level of digitalisation by 2024 – central funding available*
- *Population management solutions deployed to integrated care systems*

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Value for money

Restates five tests set out in 2018 budget:

- The NHS will return to financial balance*
- The NHS will achieve efficiency savings of 1.1%*
- The NHS will reduce the growth in demand for care through better integration and prevention*
- The NHS will reduce variation*
- The NHS will make better use of capital investment*

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Planning guidance

Tasks:

- *2019/2020 operational plans – April 2019*
 - *Organisation and system plans to be produced*
 - *Plans to be fully aligned with workforce, finance and activity projections*
 - *Triangulation between commissioner and provider plans, captured in signed contracts*
- *Sustainability & Transformation Partnership 5 year plans - Autumn 2019*

Planning guidance

- *Efficiency savings target 1.1%*
- *Regulatory action for commissioners not meeting the mental health investment standard*
- *Clinical quality targets to be 1.25% of income and to be made simpler and more impactful*
- *Clinical commissioning groups to reduce administration costs by 20% over next two years*

Planning guidance

- *ELFT control total (financial target) = £5.7m surplus*
- *Commissioner budget uplifts:*
 - *Luton* 5.89%
 - *Bedfordshire* 6.28%
 - *Tower Hamlets* 5.99%
 - *Newham* 6.27%
 - *City & Hackney* 6.35%
 - *East of England* 6.78%
 - *London* 6.78%
 - *National* 6.86%

Next steps

- *Conduct annual consultation exercise to develop Year 2 of ELFT 5 year strategy*
- *Complete national planning submissions*
- *Consider opportunities for supporting implementation of the Long Term Plan and progressing the ELFT strategy*
- *Feedback from consultation exercise discussed at March Council meeting and submitted to Trust Board*