

REPORT TO THE TRUST BOARD: PUBLIC
25 March 2021

Title	Chair's Report
Author	Mark Lam

Purpose of the Report:

The report informs the Board of key points arising from the Council of Governors and Members discussions and the Chair's most significant activities

Summary of Key Issues:

To receive feedback on Governor discussion and key strategic points arising from Chair and Non-Executive Director activity.

Strategic priorities this paper supports (Please check box including brief statement)

Improved experience of care	<input checked="" type="checkbox"/>	Council of Governor identifies annually its strategic priorities which will assist the Trust to improve experience of care at critical points in the patient journey
Improved population health outcomes	<input checked="" type="checkbox"/>	Board discussions on how we can best achieve our population health ambition within a changing context will enable the organisation to be better prepared. Governor's focus on Member priorities emphasises improving population health outcomes
Improved staff experience	<input checked="" type="checkbox"/>	Governors and NEDs have highlighted staff experience as a key priority for the Trust and provided areas of focus
Improved value	<input checked="" type="checkbox"/>	Working collaboratively with our health and care partners will secure better integrated and more accessible care, thereby increasing value

Committees / Meetings where this item has been considered:

Date	Committee / Meeting
11 March 2021	Council of Governors Meeting

Implications:

Equality Analysis	Positive impact on reducing health inequalities through system partnerships
Risk and Assurance	Ensuring that we respond effectively to member feedback will provide additional assurance, minimise risk and improve accountability
Service User / Carer / Staff	Focusing on the Council's strategic priorities will support improving service user and carer experience and staff engagement
Financial	Increasing the potential for creating value by involving and working with others to maximising benefits of investments.
Quality	Improving in response to the experiences of Members will help drive quality improvements further.

Glossary

Abbreviation	In full
NED(s)	Non-Executive Director(s)
CEO	Chief Executive Officer

1. Background/Introduction

- 1.1. This report updates the Board on the Council of Governors discussions so that these views inform Board decisions. It also provides information on the Chair's main activities and strategic outcomes of Non-Executive Director visits and Board discussions as part of the Board's commitment to public accountability.

2. Major Developments

- 2.1. The Trust continues to operate under very tough conditions as it exits the winter period. I should like to commend all colleagues for their professionalism, diligence, and sheer dedication. We should remember a year on after the first national lockdown, the many lives lost and the toll the pandemic has had and continues to have on families and communities.
- 2.2. I am delighted to confirm Paul Calaminus as our next substantive Chief Executive Officer (CEO), after a full appointments process. Paul has impressed when serving as our Deputy CEO and recently as the Interim CEO leading us through the toughest healthcare crisis the country has ever faced. I have no doubt he will continue to impress as he leads the organization in refreshing its strategy to deliver integrated community care and to be an impactful regional system partner.
- 2.3. I am pleased that the Trust has been recognized for its work on diversity and inclusion through winning the coveted HSJ NHS Workplace Race Equality annual award. We continue to listen through the Race and Privilege initiative and to create amnesty, equal and just environment for all.

3. Council of Governors

- 3.1. Since the last Board, the Council of Governors met twice, on 21 January 2021 and 11 March 2021. At both Councils, we reviewed the situation of winter pressures and the second wave of the pandemic. We had the privilege of hosting two guests in a strategic review: Rima Makarem and Marie Gabriel, the independent chairs respectively of the Bedfordshire and East London health systems.

4. Action Being Requested

- 4.1. The Board is asked to **RECEIVE** and **NOTE** the report for information.