

BAF Risk 2	If the Trust does not build and sustain effective partnerships with other health, care, voluntary sector and other key organisations, this may impact adversely on our ability to deliver the Trust strategy								
Strategic Priority	Improved population health outcomes	Risk Score 2021/2022							
Review Date	4 March 2022	Residual	Apr/May	Jun/Jul	Aug/Sept	Oct/ Nov	Dec/ Jan	Feb	Target
Executive Lead	Executive Director of Integrated Care	12	12	12	12	12	12	12	8
Lead Committee	Integrated Care & Commissioning Committee		↔	↔	↔	↔	↔	↔	

Context
<ul style="list-style-type: none"> Trust continues to work purposefully and proactively to be a trusted system partner in our ICSs and place-based partnerships. Trust Executive have established excellent working relationships in our ICSs and where appropriate have taken on leadership roles for ICS programmes/ workstreams The two ICSs have had different approaches to responding to the new System Design Framework/legislation, as is to be expected. There are differences in approach across each of the place-based systems, as a consequence of differences in population needs and assets, patterns of services, relationships, history and politics. The Trust is working flexibly in response to the difference in each of the systems, whilst also sharing learning where this is applicable and appropriate Current strategic issues include the recent publication of the NHS Bill, and the mobilisation of ICS establishment programmes in the ICSs, ensuring that the Trust has influence in the same, and the development of provider collaboratives at the heart of ICS development Delay in legislation coming into force to July 2022 gives more time to ICS partners to mobilise new ways of working and structures

Gaps in Control or Assurance

Progress		
What's going well inc future opportunities	What are the current challenges inc future risks	How are these challenges being managed
<ul style="list-style-type: none"> Joint work with NELFT to design future ways of working, including consideration of a Joint Chair Development of NEL Mental Health, Learning Disabilities and Autism Alliance making progress, including internal and external discussion on the proposed approach 	<ul style="list-style-type: none"> Development of North East London CHS Alliance Development of more formalised collaboration arrangements across BLMK Relationships between various operating tiers of the ICS, in particular what a delegation and governance arrangements might be across the ICS (e.g. provider collaborative) in relation to place based delegation and governance arrangements, is a major area of debate and focus at present, in both ICSs 	<ul style="list-style-type: none"> CHS providers agreed to meet weekly as of w/c 7 March 2022 to develop 2022-2023 plans and CHS collaborative Meeting with CNWL and CCG to determine next steps Development of clear narrative for provider collaborative, and participation in ICS and place-based discussions through ICS establishment group