

**To:** Council of Governors  
**From:** John Bennett, Committee Chair  
**Author:** Norbert Lieckfeldt, Corporate Governance Manager  
**Date:** 12 May 2022  
**Subject:** Significant Business and Strategy Committee Report

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## **1.0 Purpose of the Report**

1.1 To update the Council on the work of the Significant Business and Strategy Committee (SBSC).

## **2.0 Background**

2.1 The Significant Business and Strategy Committee has been established to carry out specific duties on behalf of the Council, including reviewing the Trust's business development and associated strategy.

2.2 The membership of the Committee as of 1 November is as follows:

- Rehana Ameer, Appointed Governor City of London
- John Bennett, Public Governor Tower Hamlets
- Caroline Diehl, Public Governor Hackney
- Adam Forman, Public Governor Hackney
- Obayedul (Arif) Hoque, Public Governor Tower Hamlets
- Caroline Ogunsola, Staff Governor (Lead Governor)
- Jamu Patel, Public Governor Luton (ex officio as Deputy Lead Governor)
- Suzana Stefanic, Public Governor Central Bedfordshire

2.3 The Committee met on 4 May 2022. In addition to the core members, also attending were:

Dr Mohit Venkataram, Executive Director of Business Development  
Norbert Lieckfeldt, Corporate Governance Manager

Other members of the Council were invited to attend the meeting.

## **3.0 Key Discussions and Decisions**

3.1 The Committee received an update by Mohit on commercial activity since their previous meeting in both Luton and Bedfordshire and in East London.

3.2 In addition, Governors discussed an updated of the Assurance Framework for Business Development, developed by the Committee previously and agreed by the Council at its meeting in July 2019.

3.3 The Committee noted latest developments in the Integrated Care Systems and the first draft of guidance by NHS E/I on how these might impact on a governor's role in the new system.

3.4 They reviewed a significant portion of the Assurance Framework, offering key lines of enquiry for any future business developments. In particular, they noted that

1. Any revised document needs to remain enabling, and not become restrictive
  2. It needs to be sufficiently succinct to enable the Committee and the Council to use it as a reference
  3. It needs to retain its focus on the quality of service and outcome for our service users
  4. It needs to bear in mind a future of collaboration between Trusts, instead of competition for delivery of services
  5. It needs to reflect the draft guidance on the future role of Governors of being mindful of the wellbeing of all service users in the ICS, not merely those in their particular constituency.
- 3.5 The Committee will at its next meeting review the proposed changes and complete the final draft for consideration by the Council.
4. The Council of Governors is asked to **RECEIVE** and **NOTE** the report.