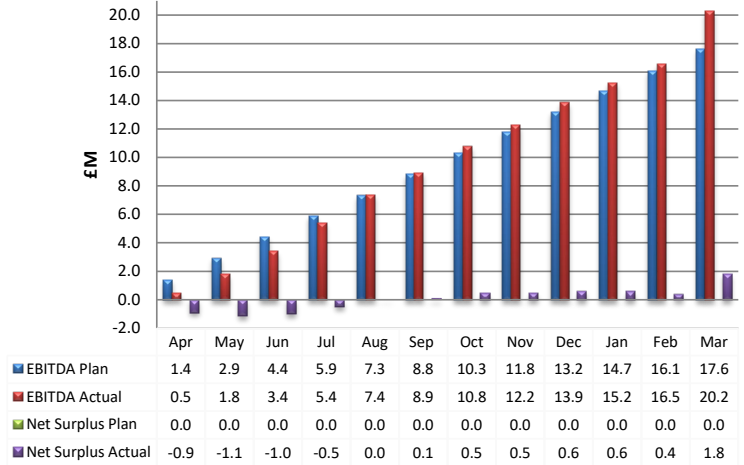


# Financial Overview to Period Ending 31st March 2022

## EBITDA AND NET SURPLUS

Reported	To 31/03/22		Projection		Plan	
	£m	%	£m	%	£m	%
EBITDA	20.2	3.7	20.2	3.7	17.6	3.3
SURPLUS	1.8	0.3	1.8	0.3	0.0	0.0

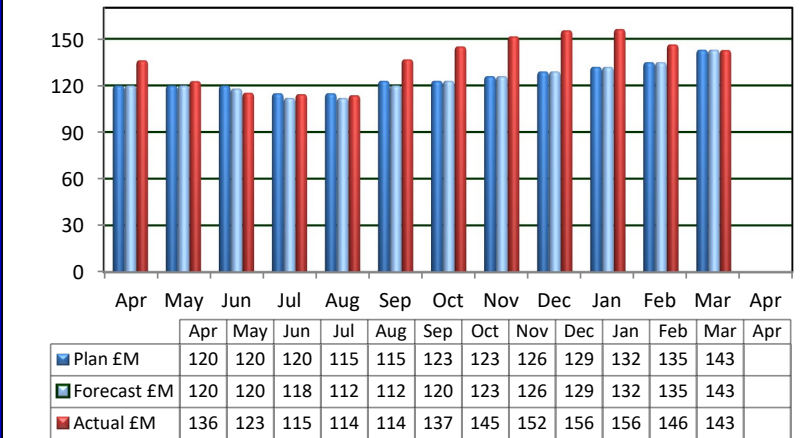
### EBITDA and Net Surplus



## WORKING CAPITAL

	£m	Risk
Cash : at Bank	142.8	●
: Short term deposits	0.0	●
Short term : Assets	165.7	●
: Liabilities	107.1	●

### Cash Flow



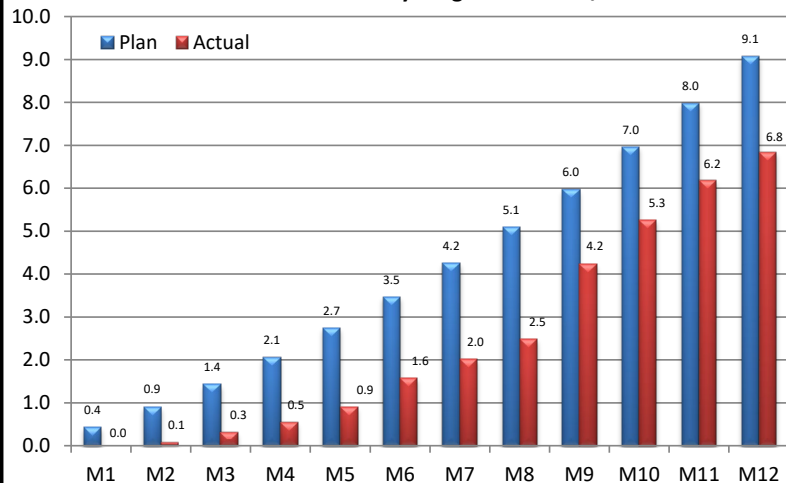
## RISKS AND RISK RATINGS

	£m	Risk Rating
<b>INCOME</b>		
Total EBITDA Income	558.8	
CCG	398.7	
NHSE	42.6	
Other	96.4	
Deferred Income	21.2	
<b>INCOME RISK</b>		<b>LOW</b>

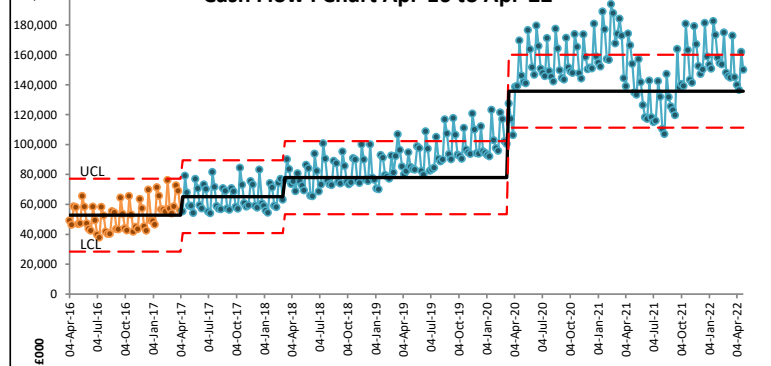
## EXPENDITURE

<b>Financial Viability Prog.</b>	<b>HIGH</b>
<b>Expenditure Risk</b>	<b>HIGH</b>

### Financial Viability Programme 2021/22



### Cash Flow I Chart Apr-16 to Apr-22



	Q1	Q2	Q3	Q4
DEBTOR DAYS	15	8	8	11
CREDITOR DAYS	23	21	19	24

## SEGMENTATION FRAMEWORK

SEGMENT	1
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