

## Acronyms

<b>A</b>		<b>E</b>	
<b>AfC</b>	Agenda for Change	<b>ED</b>	Executive Director
<b>AGS</b>	Annual governance statement	<b>EDI</b>	Equality
<b>AHM</b>	Associate Hospital Manager	<b>EDS</b>	Eating Disorder Service
<b>AHP</b>	Allied Healthcare Professional	<b>EIS</b>	Early Intervention Service
<b>ANA</b>	Apprentice Nursing Associate	<b>ELFT</b>	East London NHS FT
<b>ANP</b>	Advanced Nurse Practitioner	<b>EPUT</b>	Essex University Partnership NHS TF
<b>B</b>		<b>EMIS</b>	Electronic patient record system
<b>BAF</b>	Board Assurance Framework	<b>EoE</b>	East of England
<b>BAME</b>	Black, Asian and Minority Ethnic	<b>EPPR</b>	Emergency preparedness
<b>BCF</b>	Better Care Fund	<b>F</b>	
<b>BCHS</b>	Bedfordshire Community Health Services Trust	<b>F2SU/</b>	Freedom To Speak Up
<b>BEH</b>	Barnet, Enfield & Haringey Mental Health Trust	<b>FTSU</b>	
<b>BLM</b>	Black Lives Matter	<b>FBIC</b>	Finance, Business & Investment Committee
<b>BLMK</b>	Bedfordshire, Luton & Milton Keynes	<b>FFT</b>	Friends and family test
<b>C</b>		<b>FOI</b>	Freedom of information
<b>C&amp;I</b>	Camden & Islington NHS FY	<b>FPPR</b>	Fit and proper persons regulation
<b>CAMHS</b>	Children & Adolescent Mental Health Services	<b>FT</b>	Foundation Trust
<b>CCG(s)</b>	Clinical Commissioning Group(s)	<b>FV</b>	Financial viability
<b>CCT</b>	Community Care Team	<b>G</b>	
<b>CDO</b>	Chief Digital Officer	<b>GDPR</b>	General Data Protection Regulations
<b>CEA</b>	Clinical excellence awards	<b>H</b>	
<b>CEO</b>	Chief Executive Officer	<b>H1/H2</b>	2021/2022 NHS finance regime
<b>CFO</b>	Chief Finance Officer	<b>HCA</b>	Healthcare Assistant
<b>CHS</b>	Community Health Services	<b>HCP</b>	Healthcare Professional
<b>CMHT</b>	Community Mental Health Team	<b>HEE</b>	Health Education England
<b>CMO</b>	Chief Medical Officer	<b>HOSC</b>	Health Overview and Scrutiny Committee
<b>CN</b>	Chief Nurse	<b>I</b>	
<b>CNWL</b>	Central & North West London NHS FT	<b>IAPT</b>	Improving Access to Psychological Therapies
<b>CoG</b>	Council of Governors	<b>ICB</b>	Integrated Care Board
<b>COO</b>	Chief Operating Officer	<b>ICCC</b>	Integrated Care & Commissioning Committee
<b>CPA</b>	Care programme approach	<b>ICP</b>	Integrated Care Partnership
<b>CPD</b>	Continuing professional development	<b>ICP</b>	Integrated care pathway
<b>CPN</b>	Community Psychiatric Nurse	<b>ICO</b>	Information Commissioners Office
<b>CQC</b>	Care Quality Commission	<b>ICS</b>	Integrated Care System
<b>CQUIN</b>	Commissioning for quality and innovation	<b>IG</b>	Information governance
<b>CRHT</b>	Crisis resolution and home treatment	<b>IPC</b>	Infection prevention and control
<b>CRR</b>	Corporate Risk Register	<b>IT</b>	Information technology
<b>D</b>		<b>ITT</b>	Intention/invitation to tender
<b>Datix</b>	Incidents complaints reporting management system	<b>K</b>	
<b>DBS</b>	Disclosure and barring service	<b>KLOE</b>	Key line of enquiry
<b>DD</b>	Due diligence	<b>KPI(s)</b>	Key performance indicator(s)
<b>DMT</b>	Directorate Management Team		
<b>DNA</b>	Did not attend		
<b>DoH</b>	Department of Health & Social Care		
<b>DHSC</b>			
<b>DoLS</b>	Deprivation of liberty safeguards		
<b>DRR</b>	Directorate Risk Register		

<b>L</b>	
<b>LA</b>	Local authority
<b>LCFS</b>	Local Counter Fraud Service
<b>LD</b>	Learning Disabilities
<b>LeDeR</b>	Learning Disabilities Mortality Review
<b>LTP</b>	Long Term Plan
<b>LWW</b>	London living wage
<b>M</b>	
<b>MDT</b>	Multi-Disciplinary Team
<b>MHA</b>	Mental Health Act
<b>MHS</b>	Mental Health Services
<b>MOU</b>	Memorandum of understanding
<b>N</b>	
<b>NCEL</b>	North Central East London Provider Collaborative
<b>NED</b>	Non-Executive Director
<b>NEET</b>	Young people between the ages of 16 and 24 that are not in full time education, employment or training
<b>NEL</b>	North East London
<b>NHSE</b>	NHS England
<b>NHSI</b>	NHS Improvement
<b>NHSEI</b>	NHS England/NHS Improvement
<b>NICE</b>	National Institute for Clinical Excellence in Health
<b>NMC</b>	New models of care
<b>O</b>	
<b>OBC</b>	Outline business case
<b>OD</b>	Organisational development
<b>OOA</b>	Out of area
<b>OPEL</b>	Operational Pressures Escalation Level
<b>P</b>	
<b>P&amp;C</b>	People & Culture
<b>PALS</b>	Patient Advice and Liaison Service
<b>PC</b>	Primary Care
<b>PCSE</b>	Primary Care Support England
<b>PCN</b>	Primary Care Network
<b>PFI</b>	Private finance initiative
<b>PHSO</b>	Parliamentary and Health Service Ombudsman
<b>PICU</b>	Psychiatric Intensive Care Unit
<b>PMO</b>	Programme management office
<b>PP</b>	People participation
<b>PPG</b>	People Participation Group
<b>PPL</b>	People Participation Lead
<b>PSW</b>	Peer Support Worker
<b>Q</b>	
<b>QA</b>	Quality assurance
<b>QAC</b>	Quality Assurance Committee
<b>QI</b>	Quality improvement
<b>QIA</b>	Quality impact assessment

<b>R</b>	
<b>RAID</b>	Rapid assessment
<b>RCA</b>	Root cause analysis
<b>RCP</b>	Royal College of Physicians
<b>RIO</b>	Electronic patient record system
<b>RLW</b>	Real living wage
<b>RTT</b>	Referral to treatment
<b>RVS</b>	Respiratory syncytial virus
<b>S</b>	
<b>SCYPS</b>	Specialist Child and Young Person Services
<b>SEND</b>	Special Educational Need and Disability
<b>SI</b>	Serious incident
<b>SID</b>	Senior Independent Director
<b>SIRO</b>	Senior Information Risk Officer
<b>SLT</b>	Senior leadership team
<b>SJR</b>	Structure judgement review
<b>SOC</b>	Strategic outline case
<b>SOF</b>	Single Oversight Framework
<b>SOP</b>	Standard operating procedure
<b>SME</b>	Small and medium-sized enterprises
<b>SPA</b>	Single point of access
<b>SPOR</b>	Single point of referral
<b>SRO</b>	Senior Responsible Officer
<b>STEIS</b>	Strategic executive information system
<b>System One</b>	Electronic patient record system
<b>T</b>	
<b>ToR</b>	Terms of reference
<b>TWWTG</b>	Trust-wide Working Together Group
<b>V</b>	
<b>VCS</b>	Voluntary and community sector
<b>VCSE</b>	Voluntary, community and social enterprise
<b>VDI</b>	Virtual desktop infrastructure
<b>VfM</b>	Value for money
<b>VPN</b>	Virtual private network
<b>VSM</b>	Very Senior Manager
<b>W</b>	
<b>WDES</b>	Workforce Disability Equality Standard
<b>WRES</b>	Workforce Race Equality Standard
<b>WTD</b>	Working time directive
<b>WTE</b>	Whole-time equivalent
<b>WTG</b>	Working Together Group

