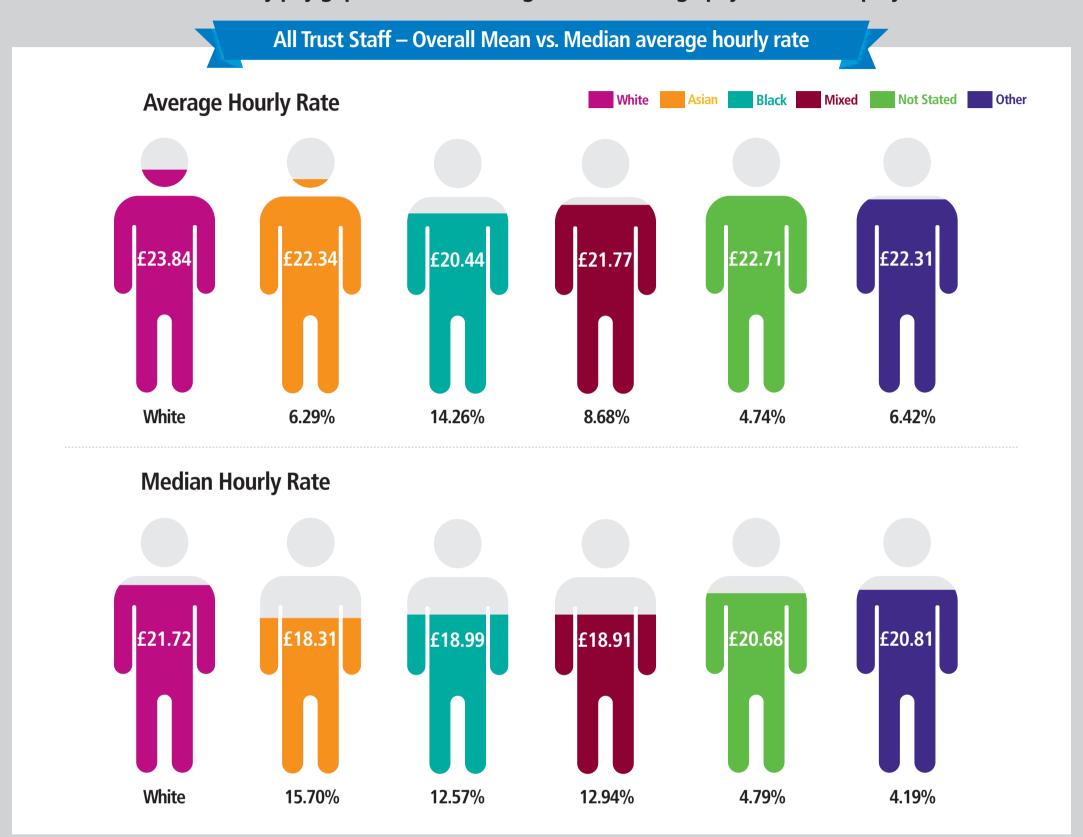




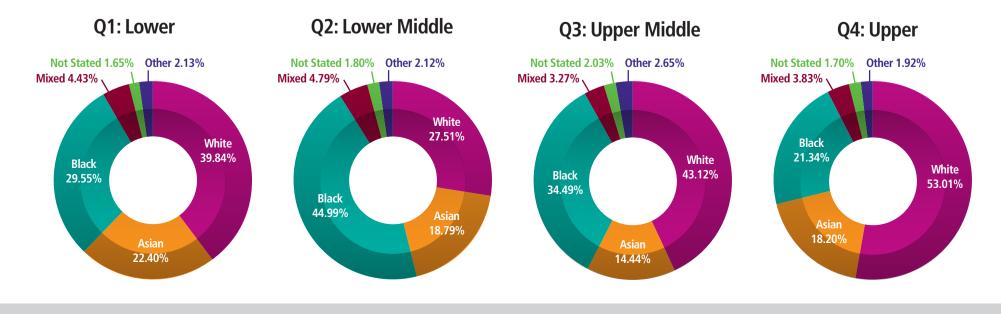
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All ethnicity pay gaps are calculated against the average pay of white employees.



Quartiles

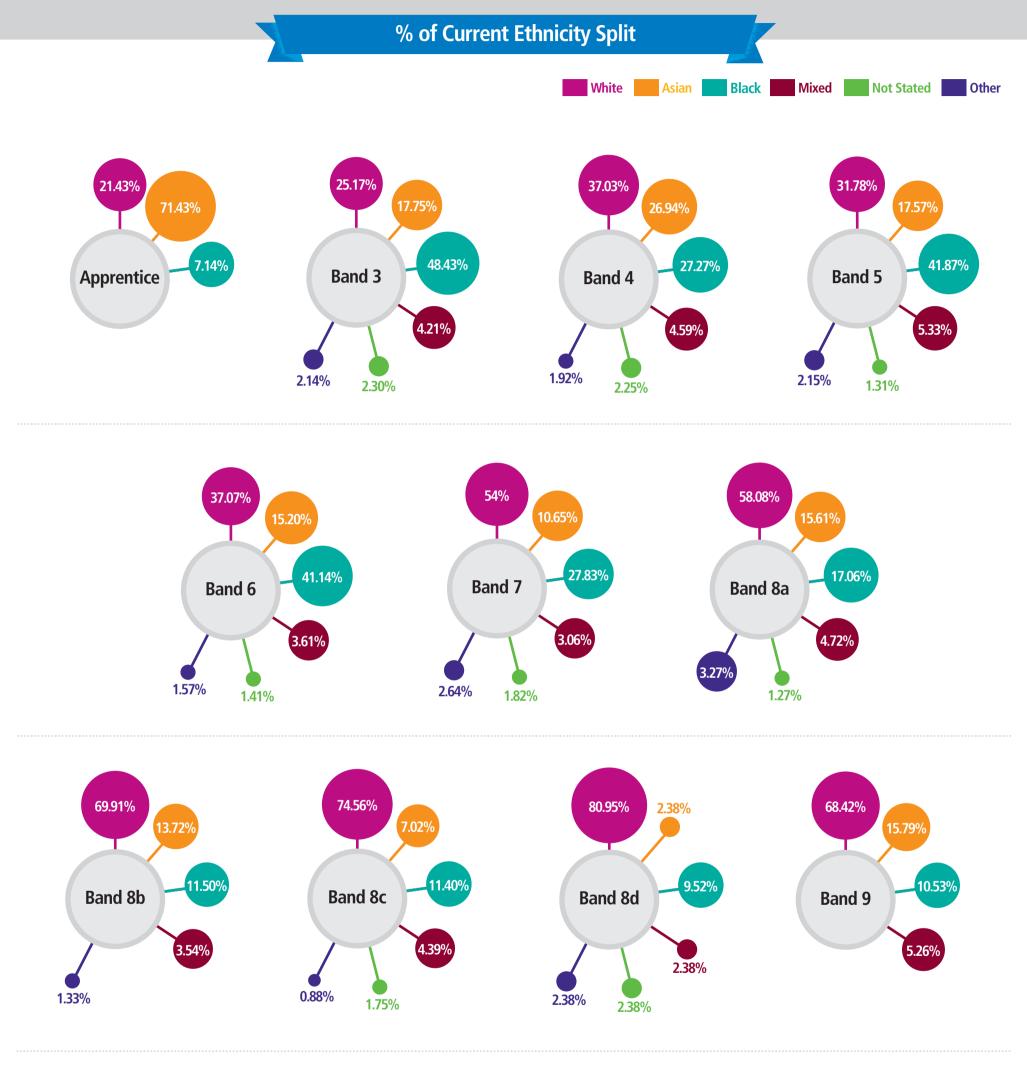
A quartile divides the workforce into four segments based on their pay. Each quartile represents 25% of the workforce. Employees fall into one of these four quartiles: lower, lower middle, upper middle, and upper quartile pay bands.

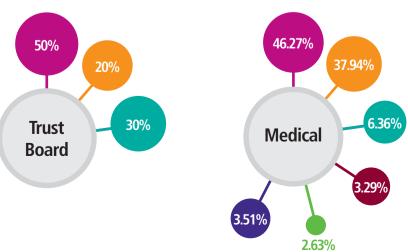






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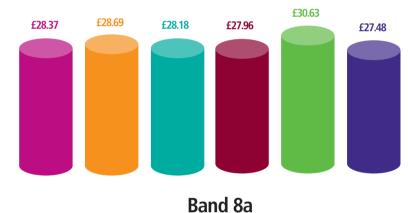
The current ethnicity split within the overall workforce is White 40.96%, Asian 18.43%, Black 32.53%, Mixed 4.07%, Not Stated 1.80%, Other 2.21%.















Band 8b

Band 8c





Band 8d Band 9





ETHNICITY PAY GAP 2024

